## Software metrics to Predict the health of a project?

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# Context

- Industrial PhD in a major international IT company
  - 7 300 employees
  - 17 countries
  - Problems from the field





# Context







# Overview

#### Data mining

Literature survey

### Meeting with team managers







## Data mining







## Project data mining

### Extracted from Excel files

- Bugs: qualification / acceptance / prod
- Budgets: projects and intermediate releases









## Exploitable data

20 projects (out of 43)

- 300 bugs / project on average
- 1400 Men\*Days / project on average
- ► 60 intermediate releases (out of 725)
  - 600 Men\*Days / release on average
  - 92 bugs / release on average





## **Project data mining**

### ► Bugs

- Critical, major, minor,
- Qualification, acceptance, production
- Budget
  - Predicted, Realized
  - Delta Predicted / Realized
- ► Slippage
  - Yes / No
  - Number of months





## Project data mining

### ► Bugs

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### **Projects metrics correlation**







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## Data mining results

- ► Bugs  $\Rightarrow$  Bugs
- ► Slippage ⇒ Bugs
- ► Bugs ⇒ Slippage
- ► Production Bugs ⇒ Slippage
- $\blacktriangleright$  Name length  $\Rightarrow$  Less bugs





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### Literature survey







## Mining Metrics to Predict Component Failures

*Nachiappan Nagappan, Thomas Ball, Andreas Zeller* 2006, ICSE

- ► Goal: Predict after release bugs
- ► 5 C++ Microsoft projects
- ▶ 18 source code metrics
- Correlations, PCA, regression models
  - $\exists$  some metrics correlated to bugs
  - $\nexists$  metrics for all the projects
  - The prediction seems accurate on the same kind of project





**A model to predict anti-regressive effort in Open Source Software** *Andrea Capiluppi, Juan Fernández-Ramil* 2007, ICSM

- ► Goal: Find metrics to identify regressions
- ► 8 C/C++ Open Source Systems (OSS)
- ► 4 source code metrics

- ∄ factor which alone makes a best predictor
- Each system needs to determine individually which measurement is best





### Exploring the relationship between cumulative change and complexity in an Open Source system

Andrea Capiluppi, Alvaro E. Faria, Juan F. Ramil - 2005, CSMR

- Goal: Find classes to refactor
- ► 62 releases of ARLA (AFS file system)
- ► 4 code source metrics

 50% of classes with frequent changes are the more complex and have the higher number of methods





#### **Cross-project defect prediction**

A Large Scale Experiment on Data vs. Domain vs. Process Thomas Zimmermann, Nachiappan Nagappan – 2009, ESEC/FSE

- ► Goal: predict defects
- 28 releases of open and closed source software
- ► 40 project and source code metrics
  - OSS  $\Rightarrow$  closed source (CS)
  - − OSS, CS ⇒ OSS
  - $CS_1 \Rightarrow CS_2 \text{ or } CS_1 \Rightarrow CS_2$

21 out of 622 (3,4%) cross-project predictions worked "There was no single factor that led to success"





## Literature review results

► Individually, ∃ metrics to make predictions

► No unique metric for all the projects

Predictions at posteriori





# Overview

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## Meeting with team managers

- ► 3 in Retail team
- ▶ 1 in Telecoms team

- What are their problems?
- How they detect them?
- How they resolve them?





## **Roots Causes of bad health of a project**

- **Delay** at the start of the project
- Collaboration between the team and the client
- Lack of team cohesion
- Bad understanding of the **specifications**
- Bad knowledge of the functional concepts
- Change of the framework during the development
- **Experience** with the used frameworks
- Bypass the qualification tests
  High number of bugs listed by the client





### Conclusion

- Literature survey
  - No correlation
- Data mining
  - No correlation
- Wrong metrics studied at first





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### Next step: Survey to validate these root causes Help to test software



